

	PAGE NO.
PART 1 – ANNUAL BUDGET	
Mayor's report	2-4
Resolutions	5
Executive Summary	6-7
Annual Budget Tables	8
PART 2 – SUPPORTING DOCUMENTATION	
Overview of annual budget process	9-13
Overview of alignment of annual budget with Integrated Development Plan	14
Measurable performance objectives and indicators	15-16
Overview of budget assumptions	17-19
Overview of budget funding	20-27
ULUNDI MUNICIPALITY DRAFT RATES BUDGET INPUTS	
Expenditure on allocations and grant programmes	28
Allocations and grants made by the municipality	29
Councillors and board member allowances and employees benefits	30
Monthly targets for revenue, expenditure and cash flow	30
Annual budget s and service delivery and budget implementation plan-internal departments	30-34
Annual budget and service agreements - municipal entities and other external mechanism	35-37
Contracts having future budgetary implications	38
Capital expenditure details	38
Legislative compliance status	38-39
Municipal manager's quality certificate	40-41
	42

Ulundi Local Municipality

MAYOR'S REPORT

**TABLING OF DRAFT MEDIUM-TERM REVENUE AND EXPENDITURE FRAMEWORK FOR 2021/2022 2022/2023
AND 2023/2024**

BY HIS WORSHIP THE MAYOR OF ULUNDI, CLLR M.W. NTSHANGASE.VIRTUAL MEETING ON 30 MARCH 2021

Honourable Speaker I would like to thank you for this opportunity I have been offered. I would like to greet you Honourable Speaker and the Traditional leaders present, Councillors, Municipal Manager and the Administration I greet you all. Honourable Speaker I am standing here in front of this house to table the Draft Medium-Term Revenue and Expenditure budget for the 2021/2022 as well as two outer years 2022/2023 and 2023/2024.

The draft budget has been prepared in line with MFMA Circular provided by Treasury:

- Provincial Treasury Circular PT/MF 9 and 10 of 2020/21 issued 25 March 2021 (2021/22 MTREF Budget Preparations)
- National Treasury - MSCOA Circular 10 issued 14 October 2020 (Cash flow guidance)
- National Treasury – MFMA Circular 108 (Municipal Budget Circular for 2021/22 MTREF)

The following are the highlights of the 2021/22 draft budget.

- Equitable share for the coming financial year will be without the additional fund received due to COVID 19 to supplement revenue streams (R205 mil for 2021 and about R180 mil for 2022)
- Huge reduction in the rental of facilities due to gatherings restrictions
- Electricity revenue an estimate of 7% has been used while waiting for NERSA approval.
- Employees related costs and remuneration for Councillors have all been increased by 3.9% which is a CPIX as there has not been any communication by CoGTA and SALGA bargaining council.

Ulundi Local Municipality

- Council approved a Cost Containment Policy with an intention to reduce spending while ensuring that repairs and maintenance are allocated a budget to the value of about R18 million.
- An amount to about R5million has been set aside for indigent customers.
- Our budget has the following highlights:

REVENUE		
NO.	ITEM	AMOUNT ('R)
1	Property Rates	104 212 000.00
2	Service Charges-Electricity revenue	91 644 000.00
3	Refuse	10 489 000.00
4	Interest on External Investments	1 209 000.00
5	Traffic Fines	4 000 000.00
6	Learner's Licence & Permits	3 942 000.00
7	Grants & Subsidies	192 865 000.00
	TOTAL	408 361 000.00

EXPENDITURE		
NO	ITEM	AMOUNT('R)
1	Employees Related Costs	150 897 000.000
2	Remuneration of Councillors	17 102 000.000
3	Bulk Purchases	87 697 000.000
4	Contracted Service	61 460 000.000
5	General Expenses	36 953 000.000
	TOTAL	354 109 000.000

Ulundi Local Municipality

Honourable Speaker and Colleagues, this Draft Budget has been prepared using latest budget Circular Number 108 issued by National Treasury, as a result all increases factored in are in complying with this circular and all other budget related regulations . Honourable Speaker as well as my colleagues, I would like to emphasise that since this is a Draft Budget proper consultation within wards should be conducted in keeping with the Municipal Systems act.

Municipal Budget Reporting Regulations and will be submitted to both National and Provincial Treasuries in an electronic copy as well as hard copies in the required format (A Schedule MSCOA Version 6.5).

With those words I wish to thank all of you for this opportunity. May Almighty GOD bless you.

BUDGET ADOPTION RESOLUTIONS

EXECUTIVE SUMMARY



EXTRACT

FROM MINUTES OF THE 2020/2021^{3RD} ORDINARY MEETING OF THE ULUNDI MUNICIPAL COUNCIL IN ACCORDANCE WITH SECTION 29 (1) READ WITH SECTION 18 (2) OF THE MUNICIPAL STRUCTURES ACT NO 117 OF 1998 HELD IN THE COUNCIL CHAMBER, ULUNDI CIVIC CENTRE AT BA 81, PRINCE MANGOSUTHU STREET ON TUESDAY, 30 MARCH 2021 AT 11H00.

A3. **APPROVAL OF DRAFT MEDIUM TERM REVENUE AND EXPENDITURE FRAMEWORK (MTRF) DRAFT BUDGET FOR: 2021/2022, 2022/2023 AND 2023/2024**
5/1/1
RESOLVED: -

1. **THAT** the 2021/2022, 2022/2023 and 2023/2024 Draft Medium Term Revenue and Expenditure Budget totalling R413 248 000.00: R433 547 000.00 and R437 033 000.00 be approved respectively.

2. **THAT** the tentative tariff adjustment schedule as attached hereto be noted.

3. **THAT** the capital estimates for 2021/2022 be approved as follows:

No	Description	Amount
1.	MIG Funding	R32 489 000.00
	Total	R32 489 000.00

4. **THAT** the draft budget will be consulted to all relevant stakeholders in terms of the Municipal Finance Management Act be noted.

5. **THAT** the employee related costs be increased by 3.9% pending the final determination by SALGA Bargaining Council.

6. **THAT** while the CPIX assumptions is 3.9% as outlined by the MFMA budget circular No. 108 from National Treasury the overall packages of Section 55 and Section 56 Managers be provided for at 3.9% pending the final determination by CoGTA.

7. **THAT** while the CPIX assumptions is 3.9% as outlined by the MFMA budget circular No. 108 from National Treasury the Councilors remunerations be provided for at 3.9% pending the Ministerial determination.

8. **THAT** the contents of Schedule of Tariffs accompanying the Draft Budget and approve thereto be noted.

9. **THAT** the Draft Service Delivery Standards for 2021/2022 financial year be approved.

PROTECTION SERVICES

10. **THAT** in so far as Protection Services is concerned the following is obtaining:

10.1 THAT the overall income is R5 942 000.00 versus the expenditure of R14 875 125 .60.

10.2 THAT Protection Services continues to operate as a Business Unit in terms of Section 78 of the Systems Act.

10.3 THAT the main fiscus of Council is still responsible for salaries and security services expenditure versus income and covering a deficit of R8 933 125.60.

ELECTRICAL SERVICES

11. THAT in so far as Technical Services is concerned the following is obtaining:

11.1 THAT overall income be R78 645 000.00 versus the overall expenditure R131 358 844.35 and a deficit of R52 713 844.35 and that the main fiscus of council is still responsible for such deficit until the business unit is self sustainable. -R78,645,000.00

11.2 THAT the Electrical Division continues to operate as a Business Unit.

11.3 THAT the electricity tariff issue is still to be finalised pending the NERSA approval.

CORPORATE SERVICES

12. THAT the segment of R3 960 000.00 projected income versus the anticipated overall expenditure of R250 373 642.00 excluding salaries for Council's auxiliary services be endorsed.

COMMUNITY SERVICES

13. THAT the segment of R12 418 182.00 projected income versus the anticipated overall expenditure of R19 236 424.00 excluding salaries be endorsed.

PLANNING AND DEVELOPMENT

THAT the segment of R257 500.00 projected income versus the anticipated overall expenditure of R6 509 537.17 excluding salaries be endorsed.

CERTIFIED A TRUE COPY



Z.G. DHLAMINI: DIRECTOR
CORPORATE AND MANAGEMENT SERVICES

ULUNDI
31-03-2021



ANNEXURE B: SCHEDULE OF TARIFFS

ULUNDI MUNICIPALITY SCHEDULE OF TARIFFS AND CHARGES FOR 2021/2022 FINANCIAL YEAR

DESCRIPTION	New Tariff 01/07/2020 - 30/06/2021	INCREASE 01/07/2021 - 30/06/2022	New Tariff 01/07/2021 - 30/06/2022 (Excl VAT)	New Tariff 01/07/2021 - 30/06/2022 (incl VAT)	New Tariff 01/07/2021 - 30/06/2022 Rounded off
-------------	--	--	--	---	---

Community Services					
Community Hall where entrance is free	794.54	3.9%	825.53	949.36	949
Community Hall where entrance is free (Per Hour)	159.47	3.9%	165.69	190.54	191
Community Hall where entrance fee is charged	1 054.73	3.9%	1 095.86	1 260.24	1 260
Community Hall where entrance fee is charged (Per Hour)	264.38	3.9%	274.69	315.89	316
Community Hall (Memorial/Funeral Services)	1 678.60	3.9%	1 744.07	2 005.68	2 006
Community Hall (Memorial/Funeral Services) Refundable Deposit	496.58	3.9%	515.95	593.34	593
Sports stadium (Refundable Deposit) (Day or Night Game)	528.76	3.9%	549.38	631.79	-632
Sports stadium (Day Game)	57.35	3.9%	59.59	68.52	69
Sports stadium (Night Game)	110.51	3.9%	114.82	132.04	132
Sports stadium (PSL League Game)	6 994.20	3.9%	7 266.97	8 357.02	8 357
Open Space (Next to Multipurpose)	6 994.20	3.9%	7 266.97	8 357.02	8 357
Tournaments (Refundable)	496.58	3.9%	515.95	593.34	593
Tournaments Per Day)	993.18	3.9%	1 031.91	1 186.70	1 187
LIBRARY SERVICES					
Examinations	696.97	3.9%	724.15	832.77	833
Library photocopies	1.23	3.9%	1.28	1.47	1
Library photocopies	2.45	3.9%	2.55	2.93	3
Library tax - National (Per Page)	5.28	3.9%	5.49	6.31	6
Library tax - International (Per Page)	8.59	3.9%	8.93	10.26	10
Library activity room (Per Hour)	53.99	3.9%	56.10	64.51	65
Cyber Café Printings	1.23	3.9%	1.28	1.47	1
Scannings	2.45	3.9%	2.55	2.93	3
Laminating	6.13	3.9%	6.37	7.32	7
CEMETERY FEES					
Cemetery - 12 years and older	919.06	3.9%	954.90	1 098.14	1 098
Cemetery - under 12 years	552.81	3.9%	574.37	660.53	661
REFUSE REMOVAL/ BUILDING RUBBLE					
Refuse Removal - Domestic	83.44	3.9%	86.69	99.70	100
Refuse Removal - commercial	517.81	3.9%	538.00	618.71	619
Refuse Removal (B&B)	235.00	3.9%	244.17	280.79	281
Refuse Removal (Underdeveloped)	224.00	3.9%	224.00	257.60	258

Replacement of lost/damaged prepayment meter key pad	1 147.29	1 147.29		1 924.56	1 924.56	2 213.24	2 213
Test electricity meters							
ELECTRICITY SUPPLY							
ELECTRICITY SUPPLIED THROUGH A CONVENTIONAL METER							
Domestic electricity consumption (kwh)	1 6553	1 4659				1 6558	1 6558
Domestic electricity basic charge (Month)	264 9924	264 9924				304 7413	280 0308
Commercial basic charge <40KVA (Month)	1 014 4077	1014 4077				1 166 5689	1 071 9756
Commercial basic charge >40KVA (Month)	1 327 1725	1327 1725				1 526 2484	1 402 4899
Commercial demand kVA charge <40KVA (Low demand)	252 8350	252 8350				290 7603	267 1835
Commercial demand kVA charge >40KVA (High demand)	258 5077	258 5077				297 2839	273 1781
Commercial electricity consumption <40KVA (Low Demand kWh)	1 4340	1 4340				1 6491	1 5153
Commercial electricity consumption <40KVA (High Demand kWh)	1 4810	1 4810				1 7032	1 5650
Commercial electricity consumption >40KVA (Low Demand kWh)	0 7527	0 7527				0 8656	0 7954
Commercial electricity consumption >40KVA (High Demand kWh)	0 9079	0 9079				1 0441	0 9594
PREPAID ELECTRICITY (Per kWh)							
All domestic customers	1 6405	1 6405				1 886	1 8532
Indigent customers	118 65c/kWh	118 65c/kWh				120 09c/kWh	
All commercial customers (Low Demand)	1 9191	1 9191				2 2070	2 1680
All commercial customers (High Demand)	1 9759	1 9759				2 2723	2 2321
TOWN PLANNING & REAL ESTATE							
Application fee: Residential development (Per Squar Meter)	16 44	17 08	3 9%			19 64	20
Application fee: Commercial development (Per Squar Meter)	21 50	22 34	3 9%			25 69	26
Application fee: As-Built Building Plans (Per Squar Meter)	52 15	54 18	3 9%			62 31	62
Occupation Certificate for all developments (Excluding As-Built)	217 40	225 88	3 9%			259 76	260
BUILDING PLANS & BUILDING OCCUPATION							
0 - 500m (Fixed Fee)	953 48	990 67	3 9%			1 139 27	1 139
0 - 500m (Per square meter)	17 61	18 30	3 9%			21 04	21
500m - 2000m (Fixed Fee)	3 180 94	3 305 00	3 9%			3 800 75	3 801
500m - 2000m (Per square meter)	17 61	18 30	3 9%			21 04	21
2000m - 5000m (Fixed Fee)	5 301 58	5 508 34	3 9%			6 334 59	6 335
2000m - 5000m (Per square meter)	17 61	18 30	3 9%			21 04	21
2000m - 5000m (Fixed Fee)	8 481 34	8 812 11	3 9%			10 133 93	10 134
Above 5000m (Per square meter)	19 96	20 74	3 9%			23 85	24
Above 5000m (Fixed Fee)	169 09	175 68	3 9%			202 04	202
Fences (Per meter)	17 00	17 66	3 9%			20 31	20
OUTDOOR ADVERTISING							
Billboard monthly rental including LED (Per square meter)	78 00	81 04	3 9%			93 20	93
Banners (each banner per day)	87 00	90 39	3 9%			103 95	104
Event Posters: Application per day	43 40	45 09	3 9%			51 86	52
Event Posters: Refundable Deposit							
50% of the total application fee							

Standard	Description	Service Level
Solid Waste Removal	Premise based removal (Residential Frequency)	once a week
	Premise based removal (Business Frequency)	daily
	Bulk Removal (Frequency)	daily
	Removal Bags provided(Yes/No)	yes
	Garden refuse removal included (Yes/No)	yes
	Street Cleaning Frequency in CBD	daily
	Street Cleaning Frequency in areas excluding CBD	daily
	How soon are public areas cleaned after events (24hours/48hours/longer)	24hrs
	Cleaning of illegal dumping (24hours/48hours/longer)	24hrs
	Recycling or environmentally friendly practices(Yes/No)	yes
	Licensed landfill site(Yes/No)	yes
Water Service	Water Quality rating (Blue/Green/Brown/NO drop)	na
	Is free water available to all? (All only to the indigent consumers)	na
	Frequency of meter reading? (per month, per year)	na
	Are estimated consumption calculated on actual consumption over (two month's/three month's/longer period)	na
	On average for how long does the municipality use estimates before reverting back to actual readings? (months)	na
	Duration (hours) before availability of water is restored in cases of service interruption (complete the sub questions)	na
	One service connection affected (number of hours)	na
	Up to 5 service connection affected (number of hours)	na
	Up to 20 service connection affected (number of hours)	na
	Fedter pipe larger than 80mm (number of hours)	na
	What is the average minimum water flow in your municipality?	na
	Do you practice any environmental or scarce resource protection activities as part of your operations? (Yes/No)	na
	How long does it take to replace faulty water meters? (days)	na
	Do you have a cathodic protection system in place that is operational at this stage? (Yes/No)	na
Electricity Service	What is your electricity availability percentage on average per month?	99 percent
	Do your municipality have a rfpie control in place that is operational? (Yes/No)	no
	How much do you estimate is the cost saving in utilizing the rfpie control system?	na
	What is the frequency of meters being read? (per month, per year)	na
	Are estimated consumption calculated at consumption over (two month's/three month's/longer period)	per month
	On average for how long does the municipality use estimates before reverting back to actual readings? (months)	3 months
	Duration before availability of electricity is restored in cases of breakages (immediately/one day/two days/longer)	2 months
	Are accounts normally calculated on actual readings? (Yes/No)	immediately
	Do you practice any environmental or scarce resource protection activities as part of your operations? (Yes/No)	yes
	How long does it take to replace faulty meters? (days)	5days
	Do you have a plan to prevent illegal connections and prevention of electricity theft? (Yes/No)	5days
	How effective is the action plan in curbing the losses? (Good/Bad)	good
	How long does the municipality takes to provide electricity service where existing infrastructure can be used? (working days)	5days
	How long does the municipality takes to provide electricity service for low voltage users where network extension is not required? (working days)	10days
	How long does the municipality takes to provide electricity service for high voltage users where network extension is not required? (working days)	5days
Sewerage Service	Are your purification system effective enough to put water back in to the system after purification?	na
	To what extend do you subsidize your indigent consumers?	na
	How long does it take to restore sewerage breakages on average	na
	Sewer overflow? (hours)	na
	Sewer blocked pipes: Large pipes? (Hours)	na
	Sewer blocked pipes: Small pipes? (Hours)	na
	Spillage clean-up? (hours)	na
	Replacement of manhole covers? (Hours)	na
Road Infrastructure Services	Time taken to repair a single pothole on a major road? (Hours)	45min
	Time taken to repair a single pothole on a minor road? (Hours)	30min
	Time taken to repair a road following an open trench service crossing? (Hours)	3hrs
	Time taken to repair walkways? (Hours)	8hrs
Property valuations	How long does it take on average from completion to the first account being issued? (one month/three months or longer)	3 months
	Do you have any special rating properties? (Yes/No)	yes
Financial Management	Is there any change in the situation of unauthorised and wasteful expenditure over time? (Decrease/increase)	increased
	Are the financial statement outsources? (Yes/No)	no
	Are there Council adopted business process (including the flow and management of document) feeding to Trial Balance?	yes
	How long does it take for an Tax/invoice to be paid from the date it has been received?	30 days
	Is there advance planning from SCM unit linking all departmental plans quarterly and annually including for the next two to three years procurement plans?	yes

Administration	Reaction time on enquiries and requests?	1 DAY	2 DAYS	5 DAYS	10
Administration	Time to respond to a verbal customer enquiry or request? (working days)	1 DAY	2 DAYS	5 DAYS	10
	Time to respond to a written customer enquiry or request? (working days)	1 DAY	2 DAYS	5 DAYS	10
	Time to resolve a customer enquiry or request? (working days)	1 DAY	2 DAYS	5 DAYS	10
	What percentage of calls are not answered? (5%, 10% or more)	1 DAY	2 DAYS	5 DAYS	10
	How long does it take to respond to voice mails? (hours)	1 DAY	2 DAYS	5 DAYS	10
	Does the municipality have control over locked enquiries? (Yes/No)	YES	YES	YES	10
	Is there a reduction in the number of complaints or not? (Yes/No)	YES	YES	YES	10
	How long does it take to open an account to a new customer? (1 day/ 2 days/ a week or longer)	1 DAY	2 DAYS	5 DAYS	10
	How many times does SCM Unit, CFC's Unit and Technical unit sit to review and resolve SCM process delays other than normal monthly management meetings?	1 DAY	2 DAYS	5 DAYS	10
	How long does it take to register a vehicle? (minutes)	1 DAY	2 DAYS	5 DAYS	10
	How long does it take to renew a vehicle license? (minutes)	1 DAY	2 DAYS	5 DAYS	10
	How long does it take to issue a duplicate registration certificate vehicle? (minutes)	1 DAY	2 DAYS	5 DAYS	10
	How long does it take to de-register a vehicle? (minutes)	1 DAY	2 DAYS	5 DAYS	10
	How long does it take to renew a drivers license? (minutes)	1 DAY	2 DAYS	5 DAYS	10
	What is the average reaction time of the fire service to an incident? (minutes)	10-15 MIN	5-7 MIN	N/A	10
	What is the average reaction time of the ambulance service to an incident in the urban area? (minutes)	10-15 MIN	5-7 MIN	N/A	10
	What is the average reaction time of the ambulance service to an incident in the rural area? (minutes)	10-15 MIN	5-7 MIN	N/A	10
	How many economic development projects does the municipality drive?	3	4	20 percent	10
	How many economic development programmes are deemed to be catalytic in creating an enabling environment to unlock key economic growth projects?	3	4	20 percent	10
	What percentage of the projects have created sustainable job security?	3	4	20 percent	10
	Does the municipality have any incentive plans in place to create an conducive environment for economic development? (Yes/No)	3	4	20 percent	10
	Other Service delivery and communication	3	4	20 percent	10
	Is a information package handed to the new customer? (Yes/No)	3	4	20 percent	10
	Does the municipality have training or information sessions to inform the community? (Yes/No)	3	4	20 percent	10
	Are customers treated in a professional and humanly manner? (Yes/No)	3	4	20 percent	10

Ulundi Local Municipality

The application of sound financial management principles for the compilation of the municipality's financial plan is essential and critical to ensure that the municipality remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities.

The municipality's business and service delivery priorities were received as part of this year's planning and budget process. Where appropriate, funds were transferred from low to high priority programmes to maintain sound financial stewardship. A critical review was also undertaken of expenditures on noncore and 'nice to have' items. The municipality has embarked on implementing a range of revenue collection strategies to optimize the collection of debt owed by consumers.

The budget process occurred according to the budget timetable approved by Council in August 2020. This ensured compliance with the MFMA and subsequent circulars in the preparation and approval of the multi-year budget. The Budget and Medium-Term Revenue and Expenditure Framework (MTREF) was also prepared taking cognizance of the contents of the Municipal Finance Management Act No 56 of 2003, Circular No. 108 and the MFMA Budget Formats Guide received from National Treasury (Version 6.5).

The main challenges experienced during the compilation of the 2021/2022 Draft Budget and MTREF can be summarized as follows:

- The ongoing difficulties in the national and local economy;
- Ageing roads and electricity infrastructure;
- The need to reprioritize projects and expenditure within the existing resource given the cash flow realities and declining cash position of the municipality.
- The increased cost of bulk electricity (due to tariff increases from Eskom), which is placing upward pressure on service tariffs to residents.
- Continuous high tariff increases are not sustainable – as there will be a point where services will no longer be affordable;
- Wage increases for municipal staff that continues to exceed consumer inflation, as well as the need to fill critical vacancies.
- The alignment of A schedule cashflow to data strings.
- COVID-19 pandemic effects

The following budget principles and guidelines directly informed the compilation of the 2021/2022 Draft Budget and MTREF:

- The 2020/2021 Adjustment Budget priorities and targets, as well as the base line allocations contained in that Adjustments Budget were adopted as the upper limits for the new baselines for the 2021/2022 Draft Budget;
- Tariff increases should be affordable and should generally not exceed inflation as measured by the CPI, except where there are price increases in the inputs of services that are beyond the control of the municipality, for instance the cost of bulk electricity. In addition, tariffs need to address infrastructure backlogs;
- There will be no budget allocated to national and provincial funded projects unless the necessary grants to the municipality are reflected in the national and provincial budget and have been gazetted as required by the annual Division of Revenue Act;

In view of the aforementioned, the following table is a consolidated overview of the proposed 2021/2022 Draft Budget and Medium-term Revenue and Expenditure Framework:

Description	2021/2022	2022/2023	2023/2024
Revenue	R 413 248 000	R 433 547 000	R 437 033 000
Expenditure	R 410 222 000	R 426 221 000	R 442 844 000
Surplus(deficit)	R 3 025 000	R 7 326 000	(R 5 810 000)

ANNUAL BUDGET TABLES

Municipal annual budgets and MTREF & supporting tables

mSCOA Version 6.5

[Click for Instructions!](#)

[Accountability](#)

[Transparency](#)

[Information &
service delivery](#)



national treasury

Department
National Treasury
REPUBLIC OF SOUTH AFRICA

Contact details:

Elsabé Rossouw
National Treasury
Tel: (012) 315-5534
Electronic submissions:
LG Upload Portal

Preparation Instructions

Municipality Name:

CFO Name:

Tel:

Fax:

E-Mail:

Budget for MTREF starting:

Budget Year: 2022/23

Does this municipality have Entities?

If YES: Identify type of report:

LGDB Export

Name Votes & Sub-Votes

Printing Instructions

Showing / Hiding Columns

Showing / Clearing Highlights

Important documents which provide essential assistance

[MFMA Budget Circulars](#)

[Click to view](#)

[MBRR Budget Formats Guide](#)

[Click to view](#)

[Dummy Budget Guide](#)

[Click to view](#)

[Funding Compliance Guide](#)

[Click to view](#)

[MFMA Return Forms](#)

[Click to view](#)

Organisational Structure	Complete Votes & Sub-Votes	Select Org. Stru
Vote 1 - Executive & Council	Vote 1 Executive & Council	
Vote 2 - Finance and Admin	1.1 Mayor and Council	1.1 - Mayor and Council
Vote 3 - Internal Audit	1.2 Municipal Manager, Town Secretary and Chief Executive	1.2 - Municipal Manager, Town Secretary and Chief Executive
Vote 4 - Community and Social Services	1.3 Child Care Facilities	1.3 - Child Care Facilities
Vote 5 - Sport & Recreation	1.4 [Name of sub-vote]	1.4 - [Name of sub-vote]
Vote 6 - Public Safety	1.5 [Name of sub-vote]	1.5 - [Name of sub-vote]
Vote 7 - Housing	1.6 [Name of sub-vote]	1.6 - [Name of sub-vote]
Vote 8 - Health	1.7 [Name of sub-vote]	1.7 - [Name of sub-vote]
Vote 9 - Planning & Development	1.8 [Name of sub-vote]	1.8 - [Name of sub-vote]
Vote 10 - Road Transport	1.9 [Name of sub-vote]	1.9 - [Name of sub-vote]
Vote 11 - Energy Sources	1.10 [Name of sub-vote]	1.10 - [Name of sub-vote]
Vote 12 - Waste Water Management	Vote 2 Finance and Admin	
Vote 13 - Waste Management	2.1 Information Technology	2.1 - Information Technology
Vote 14 - Other	2.2 Finance	2.2 - Finance
Vote 15 - Finance and Admin2	2.3 Fleet Management	2.3 - Fleet Management
	2.4 Human Resources	2.4 - Human Resources
	2.5 Risk Management	2.5 - Risk Management
	2.6 Supply Chain Management	2.6 - Supply Chain Management
	2.7 Asset Management	2.7 - Asset Management
	2.8 Legal Services	2.8 - Legal Services
	2.9 Administrative and Corporate Support	2.9 - Administrative and Corporate Support
	2.10 Property Services	2.10 - Property Services
	Vote 3 Internal Audit	
	3.1 Governance Function	3.1 - Governance Function
	3.2 [Name of sub-vote]	3.2 - [Name of sub-vote]
	3.3 [Name of sub-vote]	3.3 - [Name of sub-vote]
	3.4 [Name of sub-vote]	3.4 - [Name of sub-vote]
	3.5 [Name of sub-vote]	3.5 - [Name of sub-vote]
	3.6 [Name of sub-vote]	3.6 - [Name of sub-vote]
	3.7 [Name of sub-vote]	3.7 - [Name of sub-vote]
	3.8 [Name of sub-vote]	3.8 - [Name of sub-vote]
	3.9 [Name of sub-vote]	3.9 - [Name of sub-vote]
	3.10 [Name of sub-vote]	3.10 - [Name of sub-vote]
	Vote 4 Community and Social Services	
	4.1 [Name of sub-vote]	4.1 - [Name of sub-vote]
	4.2 Cemeteries, Funeral Parlours and Crematoriums	4.2 - Cemeteries, Funeral Parlours and Crematoriums
	4.3 Community Halls and Facilities	4.3 - Community Halls and Facilities
	4.4 Aged Care	4.4 - Aged Care
	4.5 Disaster Management	4.5 - Disaster Management
	4.6 Libraries and Archives	4.6 - Libraries and Archives
	4.7 Community Parks (including Nurseries)	4.7 - Community Parks (including Nurseries)
	4.8 Recycling	4.8 - Recycling
	4.9 Literacy Programmes	4.9 - Literacy Programmes
	4.10 Population Development	4.10 - Population Development
	Vote 5 Sport & Recreation	
	5.1 Sports Grounds and Stadiums	5.1 - Sports Grounds and Stadiums
	5.2 Recreational Facilities	5.2 - Recreational Facilities
	5.3 [Name of sub-vote]	5.3 - [Name of sub-vote]
	5.4 Casinos, Racing, Gambling, Wagering	5.4 - Casinos, Racing, Gambling, Wagering
	5.5 [Name of sub-vote]	5.5 - [Name of sub-vote]
	5.6 [Name of sub-vote]	5.6 - [Name of sub-vote]
	5.7 [Name of sub-vote]	5.7 - [Name of sub-vote]
	5.8 [Name of sub-vote]	5.8 - [Name of sub-vote]
	5.9 [Name of sub-vote]	5.9 - [Name of sub-vote]
	5.10 [Name of sub-vote]	5.10 - [Name of sub-vote]
	Vote 6 Public Safety	
	6.1 Cleansing	6.1 - Cleansing
	6.2 Police Forces, Traffic and Street Parking Control	6.2 - Police Forces, Traffic and Street Parking Control
	6.3 [Name of sub-vote]	6.3 - [Name of sub-vote]
	6.4 [Name of sub-vote]	6.4 - [Name of sub-vote]
	6.5 Civil Defence	6.5 - Civil Defence
	6.6 Fire Fighting and Protection	6.6 - Fire Fighting and Protection
	6.7 Pollution Control	6.7 - Pollution Control
	6.8 Licensing and Control of Animals	6.8 - Licensing and Control of Animals
	6.9 [Name of sub-vote]	6.9 - [Name of sub-vote]
	6.10 [Name of sub-vote]	6.10 - [Name of sub-vote]
	Vote 7 Housing	
	7.1 Housing	7.1 - Housing
	7.2 [Name of sub-vote]	7.2 - [Name of sub-vote]
	7.3 [Name of sub-vote]	7.3 - [Name of sub-vote]
	7.4 [Name of sub-vote]	7.4 - [Name of sub-vote]
	7.5 [Name of sub-vote]	7.5 - [Name of sub-vote]
	7.6 [Name of sub-vote]	7.6 - [Name of sub-vote]
	7.7 [Name of sub-vote]	7.7 - [Name of sub-vote]
	7.8 [Name of sub-vote]	7.8 - [Name of sub-vote]
	7.9 [Name of sub-vote]	7.9 - [Name of sub-vote]
	7.10 [Name of sub-vote]	7.10 - [Name of sub-vote]
	Vote 8 Health	
	8.1 Health Services	8.1 - Health Services
	8.2 [Name of sub-vote]	8.2 - [Name of sub-vote]
	8.3 [Name of sub-vote]	8.3 - [Name of sub-vote]
	8.4 [Name of sub-vote]	8.4 - [Name of sub-vote]
	8.5 [Name of sub-vote]	8.5 - [Name of sub-vote]
	8.6 [Name of sub-vote]	8.6 - [Name of sub-vote]
	8.7 [Name of sub-vote]	8.7 - [Name of sub-vote]
	8.8 [Name of sub-vote]	8.8 - [Name of sub-vote]
	8.9 [Name of sub-vote]	8.9 - [Name of sub-vote]
	8.10 [Name of sub-vote]	8.10 - [Name of sub-vote]
	Vote 9 Planning & Development	
	9.1 Town Planning, Building Regulations and Enforcement, and City Engineer	9.1 - Town Planning, Building Regulations and Enforcement, and City Engineer
	9.2 Project Management Unit	9.2 - Project Management Unit
	9.3 Economic Development/Planning	9.3 - Economic Development/Planning
	9.4 Corporate Wide Strategic Planning (IDPs, LEDs)	9.4 - Corporate Wide Strategic Planning (IDPs, LEDs)
	9.5 [Name of sub-vote]	9.5 - [Name of sub-vote]
	9.6 Valuation Service	9.6 - Valuation Service
	9.7 [Name of sub-vote]	9.7 - [Name of sub-vote]
	9.8 [Name of sub-vote]	9.8 - [Name of sub-vote]
	9.9 [Name of sub-vote]	9.9 - [Name of sub-vote]
	9.10 [Name of sub-vote]	9.10 - [Name of sub-vote]
	Vote 10 Road Transport	
	10.1 Roads	10.1 - Roads
	10.2 Road and Traffic Regulation	10.2 - Road and Traffic Regulation
	10.3 Taxi Ranks	10.3 - Taxi Ranks
	10.4 [Name of sub-vote]	10.4 - [Name of sub-vote]
	10.5 [Name of sub-vote]	10.5 - [Name of sub-vote]
	10.6 [Name of sub-vote]	10.6 - [Name of sub-vote]
	10.7 [Name of sub-vote]	10.7 - [Name of sub-vote]
	10.8 [Name of sub-vote]	10.8 - [Name of sub-vote]
	10.9 [Name of sub-vote]	10.9 - [Name of sub-vote]
	10.10 [Name of sub-vote]	10.10 - [Name of sub-vote]
	Vote 11 Energy Sources	
	11.1 Electricity	11.1 - Electricity
	11.2 Street Lighting and Signal Systems	11.2 - Street Lighting and Signal Systems
	11.3 [Name of sub-vote]	11.3 - [Name of sub-vote]
	11.4 [Name of sub-vote]	11.4 - [Name of sub-vote]

A. GENERAL INFORMATION	
Municipality	KZN266 Ulundi
Grade	3
Province	KZN KWAZULU-NATAL
Web Address	WWW.ULUNDI.GOV.ZA
e-mail Address	info@ulundi.gov.za
B. CONTACT INFORMATION	
Postal address:	
P.O. Box	Private bag x 17
City / Town	Ulundi
Postal Code	3838
Street address	
Building	Civic Centre
Street No. & Name	Ba81 price mangosuthu Street
City / Town	Ulundi
Postal Code	3838
General Contact	
Telephone number	035 874 5100
Fax number	035 870 1164
C. POLITICAL LEADERSHIP	
Speaker:	
ID Number	4807170598064
Title	Ms
Name	N J. Manana
Telephone number	035 874 5101
Cell number	082 558 6493
Fax number	035 874 1164
E-mail address	onjmanana@ulundi.gov.za
Secretary/PA to the Speaker:	
ID Number	801105050084
Title	Ms
Name	NFP Sikhakhane
Telephone number	035 874 5104
Cell number	079 377 9016
Fax number	035 874 1164
E-mail address	nsikhakhane@ulundi.gov.za
Mayor/Executive Mayor:	
ID Number	6705165527084
Title	Mr
Name	W M. Ntsangase
Telephone number	035 874 5808
Cell number	073 470 7085
Fax number	035 870 1105
E-mail address	cwnntsangase@ulundi.gov.za
Secretary/PA to the Mayor/Executive Mayor:	
ID Number	9103230867080
Title	Ms
Name	N M Ntombela
Telephone number	035 874 5809
Cell number	073 030 6588
Fax number	035 870 1105
E-mail address	nkhumalo@ulundi.gov.za
Deputy Mayor/Executive Mayor:	
ID Number	9605160509089
Title	Mrs
Name	T G Madela
Telephone number	035 874 5803
Cell number	072 942 5933/060 559 7593
Fax number	035 870 1164
E-mail address	
Secretary/PA to the Deputy Mayor/Executive Mayor:	
ID Number	7803030949085
Title	Ms
Name	S N Vilakazi
Telephone number	035 874 5805
Cell number	072 362 3687
Fax number	035 870 1164
E-mail address	mpumesinevilakazi@gmail.com
D. MANAGEMENT LEADERSHIP	
Municipal Manager:	
ID Number	7004225433080
Title	Mr
Name	N G Zulu
Telephone number	035 874 5807
Cell number	083 561 6868
Fax number	035 870 1104
E-mail address	nzulu@ulundi.gov.za
Secretary/PA to the Municipal Manager:	
ID Number	8306170795087
Title	Ms
Name	N N Mathe
Telephone number	035 874 5810
Cell number	078 217 5500
Fax number	035 870 1104
E-mail address	nmathe@ulundi.gov.za
Chief Financial Officer	
ID Number	6409305571082
Title	Mr
Name	J.H. Mhiongo
Telephone number	035 874 5102
Cell number	083 561 8090
Fax number	035 874 5174
E-mail address	jmhiongo@ulundi.gov.za
Secretary/PA to the Chief Financial Officer	
ID Number	7509020445089
Title	Ms
Name	T.I. Magwaza
Telephone number	035 874 5102
Cell number	082 322 8699
Fax number	034 874 5174
E-mail address	tmagwaza@ulundi.gov.za
Official responsible for submitting financial information	
ID Number	8111025400083
Title	Mr
Name	S M Khomo
Telephone number	0358745139
Cell number	083 502 1771
Fax number	035 874 5174
E-mail address	skhomo@ulundi.gov.za
Official responsible for submitting financial information	
ID Number	8510075646083
Title	Mr
Name	M.N. Mahlaba
Telephone number	035 874 5136
Cell number	084 861 5051
Fax number	035 874 5174
E-mail address	nmahlaba@ulundi.gov.za

KZN266 Ulundi - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand										
Revenue by Vote	1									
Vote 1 - Executive & Council		-	-	-	-	-	-	-	-	-
Vote 2 - Finance and Admin		251,297	259,450	438,209	307,778	357,527	357,527	330,789	342,255	342,798
Vote 3 - Internal Audit		-	-	-	-	-	-	-	-	-
Vote 4 - Community and Social Services		1,059	1,169	2,503	1,907	1,977	1,977	2,077	2,107	2,111
Vote 5 - Sport & Recreation		-	-	-	-	-	-	-	-	-
Vote 6 - Public Safety		6,874	3,267	2,062	750	750	750	817	849	882
Vote 7 - Housing		-	-	-	-	-	-	-	-	-
Vote 8 - Health		-	-	-	-	-	-	-	-	-
Vote 9 - Planning & Development		32,069	37,021	30,436	650	1,850	1,850	158	164	170
Vote 10 - Road Transport		363	-	-	3,620	2,000	2,000	3,942	4,095	4,255
Vote 11 - Energy Sources		39,754	35,301	42,284	91,434	92,235	92,235	96,649	107,219	110,932
Vote 12 - Waste Water Management		-	-	-	-	-	-	-	-	-
Vote 13 - Waste Management		8,767	9,580	8,187	10,383	10,383	10,383	11,306	11,746	12,205
Vote 14 - Other		-	-	-	-	-	-	-	-	-
Vote 15 - Finance and Admin2		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	340,183	345,787	523,683	416,522	466,721	466,721	445,737	468,434	473,352
Expenditure by Vote to be appropriated	1									
Vote 1 - Executive & Council		27,050	27,595	25,168	34,551	31,233	31,233	33,294	34,592	35,941
Vote 2 - Finance and Admin		148,317	112,774	117,855	128,284	139,703	139,703	119,794	124,466	129,320
Vote 3 - Internal Audit		2,195	2,654	2,512	2,893	2,832	2,832	10,022	10,413	10,819
Vote 4 - Community and Social Services		8,951	18,608	20,108	15,484	15,811	15,811	22,091	22,953	23,848
Vote 5 - Sport & Recreation		6,456	5,227	3,154	679	4,039	4,039	439	456	474
Vote 6 - Public Safety		39,310	41,162	46,257	48,973	44,665	44,665	48,644	50,541	52,512
Vote 7 - Housing		29	128	7	838	338	338	849	882	916
Vote 8 - Health		32	65	-	-	-	-	-	-	-
Vote 9 - Planning & Development		13,978	17,876	9,099	15,645	12,473	12,473	17,848	18,544	19,267
Vote 10 - Road Transport		2,379	24,081	36,054	13,749	20,949	20,949	15,958	16,581	17,227
Vote 11 - Energy Sources		102,805	113,316	117,663	31,532	111,140	111,140	118,887	123,523	128,341
Vote 12 - Waste Water Management		123	1,793	1,462	82,114	624	624	6,554	6,810	7,075
Vote 13 - Waste Management		8,573	8,124	7,042	8,681	6,468	6,468	9,036	9,388	9,754
Vote 14 - Other		1,443	2,197	409	1,446	247	247	2,410	2,504	2,601
Vote 15 - Finance and Admin2		8,619	7,096	6,041	11,945	8,434	8,434	4,397	4,569	4,747
Total Expenditure by Vote	2	370,260	382,694	392,829	396,814	398,955	398,955	410,222	426,221	442,844
Surplus/(Deficit) for the year	2	(30,077)	(36,907)	130,853	19,708	67,766	67,766	35,514	42,213	30,509

References

1. Insert 'Vote': e.g. department, if different to functional classification structure
2. Must reconcile to Budgeted Financial Performance (revenue and expenditure)
3. Assign share in 'associate' to relevant Vote

KZN266 Ulundi - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
9.3 - Economic Development/Planning	2	568	104	500	-	-	-	-	-	-
9.4 - Corporate Wide Strategic Planning (DPs, LEDs)		-	-	-	-	-	-	-	-	-
9.6 - Valuation Service		-	-	-	-	-	-	-	-	-
Vote 10 - Road Transport		363	-	-	3,620	2,000	2,000	3,942	4,095	4,255
10.1 - Roads		96	-	-	-	-	-	-	-	-
10.2 - Road and Traffic Regulation		267	-	-	3,620	2,000	2,000	3,942	4,095	4,255
10.3 - Taxi Ranks		-	-	-	-	-	-	-	-	-
Vote 11 - Energy Sources		39,754	35,301	42,264	91,434	92,235	92,235	96,649	107,219	110,932
11.1 - Electricity		39,754	35,301	42,264	91,434	92,235	92,235	96,649	107,219	110,932
11.2 - Street Lighting and Signal Systems		-	-	-	-	-	-	-	-	-
Vote 12 - Waste Water Management		-	-	-	-	-	-	-	-	-
12.1 - Public Toilets		-	-	-	-	-	-	-	-	-
12.2 - Storm Water Management		-	-	-	-	-	-	-	-	-
12.3 - Sewerage		-	-	-	-	-	-	-	-	-
12.4 - Water Storage		-	-	-	-	-	-	-	-	-
12.5 - Water Distribution		-	-	-	-	-	-	-	-	-
Vote 13 - Waste Management		8,767	9,580	8,187	10,383	10,383	10,383	11,306	11,746	12,205
13.1 - Solid Waste Disposal (Landfill Sites)		-	-	-	-	-	-	-	-	-
13.2 - Solid Waste Removal		8,767	9,580	8,187	10,383	10,383	10,383	11,306	11,746	12,205
Vote 14 - Other		-	-	-	-	-	-	-	-	-
14.2 - Tourism		-	-	-	-	-	-	-	-	-
14.3 - Education		-	-	-	-	-	-	-	-	-
14.4 - Markets		-	-	-	-	-	-	-	-	-
Vote 15 - Finance and Admin2		-	-	-	-	-	-	-	-	-
15.1 - Marketing, Customer Relations, Publicity and Media		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	340,183	345,787	523,683	416,522	466,721	466,721	445,737	488,434	473,352

KZN266 Ufundi - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
					Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast
9.3 - Economic Development/Planning		4,232	9,577	8,906	9,049	9,049	9,049	8,531	8,863	9,209
9.4 - Corporate Wide Strategic Planning (IDPs, LEDs)		3,326	4,165	68	1,933	1,333	1,333	2,853	2,964	3,060
9.6 - Valuation Service		396	457	3	-	-	-	400	416	432
Vote 10 - Road Transport		2,379	24,081	36,054	13,749	20,949	20,949	15,958	16,581	17,227
10.1 - Roads		2,379	23,709	35,682	13,749	20,949	20,949	15,958	16,581	17,227
10.2 - Road and Traffic Regulation		-	-	-	-	-	-	-	-	-
10.3 - Taxi Ranks		-	372	372	-	-	-	-	-	-
Vote 11 - Energy Sources		102,805	113,316	117,663	31,532	111,140	111,140	118,887	123,523	128,341
11.1 - Electricity		102,805	113,316	117,663	30,836	110,444	110,444	118,887	123,523	126,341
11.2 - Street Lighting and Signal Systems		-	-	-	696	696	696	-	-	-
Vote 12 - Waste Water Management		123	1,793	1,462	82,114	624	624	6,554	6,810	7,075
12.1 - Public Toilets		101	385	74	-	80	80	100	104	108
12.2 - Storm Water Management		22	1,275	1,256	4,714	544	544	6,454	6,706	6,967
12.3 - Sewerage		-	-	-	-	-	-	-	-	-
12.4 - Water Storage		-	133	133	-	-	-	-	-	-
12.5 - Water Distribution		-	-	-	77,400	-	-	-	-	-
Vote 13 - Waste Management		8,573	8,124	7,042	8,881	6,468	6,468	9,036	9,388	9,754
13.1 - Solid Waste Disposal (Landfill Sites)		7,585	-	-	736	736	736	1,116	1,160	1,205
13.2 - Solid Waste Removal		988	8,124	7,042	7,945	5,732	5,732	7,920	8,229	8,550
Vote 14 - Other		1,443	2,197	409	1,446	247	247	2,410	2,504	2,601
14.2 - Tourism		891	117	92	799	-	-	691	718	746
14.3 - Education		552	1,881	117	647	247	247	1,719	1,786	1,856
14.4 - Markets		-	200	200	-	-	-	-	-	-
Vote 15 - Finance and Admin2		8,619	7,096	6,041	11,945	8,434	8,434	4,397	4,569	4,747
15.1 - Marketing, Customer Relations, Publicity and Media		8,619	7,096	6,041	11,945	8,434	8,434	4,397	4,569	4,747
Total Expenditure by Vote	2	370,260	382,694	392,829	396,814	398,955	398,955	410,222	426,221	442,844
Surplus/(Deficit) for the year	2	(30,077)	(36,907)	130,853	19,708	67,766	67,766	35,514	42,213	30,509

References

1. Insert 'Vote'; e.g. Department, if different to Functional structure
2. Must reconcile to Financial Performance ('Revenue and Expenditure by Functional Classification' and 'Revenue and Expenditure')
3. Assign share in 'associate' to relevant Vote

Vote Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 1 - Executive & Council		-	-	-	-	-	-	-	-	-	-
Vote 2 - Finance and Admin		-	-	-	-	-	-	-	-	-	-
Vote 3 - Internal Audit		-	-	-	-	-	-	-	-	-	-
Vote 4 - Community and Social Services		-	-	-	-	-	-	-	-	-	-
Vote 5 - Sport & Recreation		-	-	-	-	-	-	-	-	-	-
Vote 6 - Public Safety		-	-	-	-	-	-	-	-	-	-
Vote 7 - Housing		-	-	-	-	-	-	-	-	-	-
Vote 8 - Health		-	-	-	-	-	-	-	-	-	-
Vote 9 - Planning & Development		-	-	-	-	-	-	-	-	-	-
Vote 10 - Road Transport		-	-	-	-	-	-	-	-	-	-
Vote 11 - Energy Sources		-	-	-	-	-	-	-	-	-	-
Vote 12 - Waste Water Management		-	-	-	-	-	-	-	-	-	-
Vote 13 - Waste Management		-	-	-	-	-	-	-	-	-	-
Vote 14 - Other		-	-	-	-	-	-	-	-	-	-
Vote 15 - Finance and Admin2		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	-	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated	2										
Vote 1 - Executive & Council		-	-	180	524	524	524	-	571	593	616
Vote 2 - Finance and Admin		1,112,129	475	541	100	2,500	2,500	932	7,483	5,177	5,379
Vote 3 - Internal Audit		-	246	246	-	-	-	-	-	-	-
Vote 4 - Community and Social Services		3,602	94	94	3,020	12,452	12,452	-	3,298	3,427	3,561
Vote 5 - Sport & Recreation		6,504	(234)	-	-	-	-	-	-	-	-
Vote 6 - Public Safety		257	174	174	-	-	-	-	-	-	-
Vote 7 - Housing		-	-	-	-	-	-	-	-	-	-
Vote 8 - Health		-	-	-	-	-	-	-	-	-	-
Vote 9 - Planning & Development		-	-	-	-	-	-	-	-	-	-
Vote 10 - Road Transport		1,216	-	22,702	25,644	32,295	32,295	23,104	19,677	20,445	21,242
Vote 11 - Energy Sources		4,716	-	1,210	800	5,340	5,340	1,088	2,903	3,016	3,134
Vote 12 - Waste Water Management		-	-	-	373	373	373	-	406	422	439
Vote 13 - Waste Management		-	-	-	20	20	20	-	22	23	24
Vote 14 - Other		-	-	-	-	-	-	-	-	-	-
Vote 15 - Finance and Admin2		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		1,128,423	754	25,147	30,481	53,505	53,505	25,123	34,361	33,103	34,394
Total Capital Expenditure - Vote		1,128,423	754	25,147	30,481	53,505	53,505	25,123	34,361	33,103	34,394
Capital Expenditure - Functional											
Governance and administration		1,112,129	720	967	624	3,024	3,024	3,024	8,054	5,770	5,995
Executive and council		-	-	180	524	524	524	524	571	593	616
Finance and administration		1,112,129	475	541	100	2,500	2,500	2,500	7,483	5,177	5,379
Internal audit		-	246	246	-	-	-	-	-	-	-
Community and public safety		10,363	34	268	3,020	12,452	12,452	12,452	3,298	3,427	3,561
Community and social services		3,602	94	94	3,020	12,452	12,452	12,452	3,298	3,427	3,561
Sport and recreation		6,504	(234)	-	-	-	-	-	-	-	-
Public safety		257	174	174	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-
Economic and environmental services		1,216	-	22,702	25,644	32,295	32,295	32,295	19,677	20,445	21,242
Planning and development		-	-	-	-	-	-	-	-	-	-
Road transport		1,216	-	22,702	25,644	32,295	32,295	32,295	19,677	20,445	21,242
Environmental protection		-	-	-	-	-	-	-	-	-	-
Trading services		4,716	-	1,210	1,193	5,733	5,733	5,733	3,331	3,461	3,596
Energy sources		4,716	-	1,210	800	5,340	5,340	5,340	2,903	3,016	3,134
Water management		-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	373	373	373	373	406	422	439
Waste management		-	-	-	20	20	20	20	22	23	24
Other		-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	3	1,128,423	754	25,147	30,481	53,505	53,505	53,505	34,361	33,103	34,394
Funded by:											
National Government		18,341	(235)	23,912	24,899	48,011	48,011	48,011	25,241	26,226	27,249
Provincial Government		-	-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	4	18,341	(235)	23,912	24,899	48,011	48,011	48,011	25,241	26,226	27,249
Borrowing	6	-	-	-	-	-	-	-	-	-	-
Internally generated funds		1,110,082	989	1,235	1,594	5,494	5,494	5,494	9,119	6,877	7,145
Total Capital Funding	7	1,128,423	754	25,147	26,493	53,505	53,505	53,505	34,361	33,103	34,394

References

- Municipalities may choose to appropriate for capital expenditure for three years or for one year (if one year appropriation projected expenditure required for yr2 and yr3).
- Include capital component of PPP unitary payment. Note that capital transfers are only appropriated to municipalities for the budget year.
- Capital expenditure by functional classification must reconcile to the appropriations by vote.
- Must reconcile to supporting table SA20 and to Budgeted Financial Performance (revenue and expenditure).
- Include finance leases and PPP capital funding component of unitary payment - total borrowing/repayments to reconcile to changes in Table SA17.
- Total Capital Funding must balance with Total Capital Expenditure.
- Include any capitalised interest (MFMA section 46) as part of relevant capital budget.

Vote 9 - Planning & Development	-	-	-	-	-	-	-	-	-	-
9.1 - Town Planning, Building Regulations and Enforcement	-	-	-	-	-	-	-	-	-	-
9.2 - Project Management Unit	-	-	-	-	-	-	-	-	-	-
9.3 - Economic Development/Planning	-	-	-	-	-	-	-	-	-	-
9.4 - Corporate Wide Strategic Planning (IDPs, LEDs)	-	-	-	-	-	-	-	-	-	-
9.6 - Valuation Service	-	-	-	-	-	-	-	-	-	-
Vote 10 - Road Transport	1,216	-	22,702	25,644	32,295	32,295	23,104	19,677	20,445	21,242
10.1 - Roads	1,216	-	22,702	25,644	32,295	32,295	23,104	19,677	20,445	21,242
10.2 - Road and Traffic Regulation	-	-	-	-	-	-	-	-	-	-
10.3 - Taxi Ranks	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-
Vote 11 - Energy Sources	4,716	-	1,210	800	5,340	5,340	1,088	2,903	3,016	3,134
11.1 - Electricity	4,235	-	1,210	800	5,340	5,340	1,088	2,903	3,016	3,134
11.2 - Street Lighting and Signal Systems	481	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-
Vote 12 - Waste Water Management	-	-	-	373	373	373	-	406	422	439
12.1 - Public Toilets	-	-	-	-	-	-	-	-	-	-
12.2 - Storm Water Management	-	-	-	373	373	373	-	406	422	439
12.3 - Sewerage	-	-	-	-	-	-	-	-	-	-
12.4 - Water Storage	-	-	-	-	-	-	-	-	-	-
12.5 - Water Distribution	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-
Vote 13 - Waste Management	-	-	-	20	20	20	-	22	23	24
13.1 - Solid Waste Disposal (Landfill Sites)	-	-	-	-	-	-	-	-	-	-
13.2 - Solid Waste Removal	-	-	-	20	20	20	-	22	23	24
	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-
Vote 14 - Other	-	-	-	-	-	-	-	-	-	-
14.2 - Tourism	-	-	-	-	-	-	-	-	-	-
14.3 - Education	-	-	-	-	-	-	-	-	-	-
14.4 - Markets	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-
Vote 15 - Finance and Admin2	-	-	-	-	-	-	-	-	-	-
15.1 - Marketing, Customer Relations, Publicity and Media	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	1,128,423	754	25,147	30,481	53,505	53,505	25,123	34,361	33,103	34,394
Total Capital Expenditure	1,128,423	754	25,147	30,481	53,505	53,505	25,123	34,361	33,103	34,394

KZN266 Ulundi - Table A7 Budgeted Cash Flows

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		-	-	-	86,451	86,370	86,370	-	92,749	96,366	100,124
Service charges		-	-	-	73,494	59,960	59,960	-	82,756	85,983	89,336
Other revenue		-	-	-	5,952	6,835	6,835	-	12,723	13,219	13,735
Transfers and Subsidies - Operational	1	22	8	23	190,758	222,244	222,244	137,318	192,865	209,577	204,328
Transfers and Subsidies - Capital	1	-	-	-	30,713	45,336	45,336	-	32,489	33,103	34,394
Interest		-	-	-	1,110	11,610	11,610	-	1,314	1,365	1,418
Dividends		-	-	-	-	-	-	-	-	-	-
Payments											
Suppliers and employees		-	-	-	-	(387,769)	(387,769)	7,694	(373,201)	(402,477)	(401,014)
Finance charges		-	-	-	-	-	-	-	-	-	-
Transfers and Grants	1	-	-	-	(500)	-	-	-	(3,500)	(3,637)	(3,778)
NET CASH FROM/(USED) OPERATING ACTIVITIES		22	8	23	387,978	44,586	44,586	145,012	38,195	33,500	38,544
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-	-
Payments											
Capital assets		-	-	-	-	(49,386)	(49,386)	-	(34,361)	(33,103)	(34,394)
NET CASH FROM/(USED) INVESTING ACTIVITIES		-	-	-	-	(49,386)	(49,386)	-	(34,361)	(33,103)	(34,394)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-	-	-
Payments											
Repayment of borrowing		-	-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	-	-	-	-	-	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD		22	8	23	387,978	(4,800)	(4,800)	145,012	3,834	397	4,150
Cash/cash equivalents at the year begin:	2	-	-	-	-	6,032	6,032	-	6,032	9,866	10,263
Cash/cash equivalents at the year end:	2	22	8	23	387,978	1,232	1,232	145,012	9,866	10,263	14,413

References

1. Local/District municipalities to include transfers from/to District/Local Municipalities

2. Cash equivalents includes investments with maturities of 3 months or less

3. The MTREF is populated directly from SA30.

Total receipts	22	8	23	388,478	432,355	432,355	137,318	414,896	439,613	443,336
Total payments	-	-	-	(500)	(437,155)	(437,155)	7,694	(411,061)	(439,217)	(439,186)
Borrowings & investments & c.deposits	-	8	23	387,978	(4,800)	(4,800)	145,012	3,834	397	4,150
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-
	22	8	23	387,978	(4,800)	(4,800)	145,012	3,834	397	4,150

ASSET REGISTER SUMMARY - PPE (WDV)	5	398,565	393,918	517,560	407,379	529,863	529,863	447,991	462,865	480,917
<i>Roads Infrastructure</i>		133,632	131,447	107,217	-	109,928	109,928	-	-	-
<i>Storm water Infrastructure</i>		13,797	15,063	13,817	-	15,637	15,637	-	-	-
<i>Electrical Infrastructure</i>		20,419	16,798	21,493	-	12,473	12,473	-	-	-
<i>Water Supply Infrastructure</i>		-	1,726	1,594	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		6,405	-	-	-	-	-	-	-	-
Infrastructure		174,253	165,034	144,120	-	138,038	138,038	-	-	-
Community Assets		88,190	112,997	130,509	396,171	155,649	155,649	421,904	438,359	455,455
Heritage Assets		11	11	11	11	-	-	11	12	12
Investment properties		9,915	9,572	16,921	9,572	16,921	16,921	16,921	17,581	18,267
Other Assets		(2,534)	47,286	45,151	530	45,681	45,681	587	610	634
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets		52	52	26	32	26	26	35	36	37
Computer Equipment		1,764	1,445	1,041	100	-	-	109	113	118
Furniture and Office Equipment		1,493	29	208	524	652	652	3,071	593	616
Machinery and Equipment		4,486	1,108	466	439	1,603	1,603	5,352	5,561	5,778
Transport Assets		183	4,121	4,121	-	(3,693)	(3,693)	-	-	-
Land		120,753	52,263	174,985	-	174,985	174,985	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	398,565	393,918	517,560	407,379	529,863	529,863	447,991	462,865	480,917
EXPENDITURE OTHER ITEMS		42,255	39,741	37,990	48,738	41,356	41,356	46,560	48,376	50,263
Depreciation	7	42,183	37,730	37,990	47,588	41,191	41,191	42,314	43,964	45,679
Repairs and Maintenance by Asset Class	3	72	2,011	-	1,150	165	165	4,246	4,412	4,584
<i>Roads Infrastructure</i>		-	1,909	-	860	-	-	3,000	3,117	3,239
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Water Supply Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		72	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-	-
Infrastructure		72	1,909	-	860	-	-	3,000	3,117	3,239
Community Facilities		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	685	712	739
Community Assets		-	-	-	-	-	-	685	712	739
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	1	-	240	140	140	261	272	282
Machinery and Equipment		-	101	-	50	25	25	300	312	324
Transport Assets		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURE OTHER ITEMS		42,255	39,741	37,990	48,738	41,356	41,356	46,560	48,376	50,263
<i>Renewal and upgrading of Existing Assets as % of total capex</i>		99.9%	0.0%	0.0%	23.4%	71.9%	71.9%	31.9%	6.1%	6.1%
<i>Renewal and upgrading of Existing Assets as % of deprecn</i>		2635.1%	0.0%	0.0%	0.8%	7.0%	7.0%	6.9%	1.0%	1.0%
<i>R&M as a % of PPE</i>		0.0%	0.5%	0.0%	0.3%	0.0%	0.0%	1.0%	1.0%	1.0%
<i>Renewal and upgrading and R&M as a % of PPE</i>		279.0%	1.0%	0.0%	0.0%	1.0%	1.0%	2.0%	1.0%	1.0%

References

1. Detail of new assets provided in Table SA34a
2. Detail of renewal of existing assets provided in Table SA34b
3. Detail of Repairs and Maintenance by Asset Class provided in Table SA34c
4. Must reconcile to total capital expenditure on Budgeted Capital Expenditure
5. Must reconcile to 'Budgeted Financial Position' (written down value)
6. Detail of upgrading of existing assets provided in Table SA34e
7. Detail of depreciation provided in Table SA34d

KZN266 Ulundi - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand											
REVENUE ITEMS:											
Property rates											
Total Property Rates	6	64,120	67,907	111,059	97,541	100,430	100,430	100,430	104,212	108,277	112,499
Less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)		(3,439)	(3,367)	(14,487)	1,835	-	-	-	-	-	-
Net Property Rates		67,559	71,274	125,546	95,705	100,430	100,430	100,430	104,212	108,277	112,499
Service charges - electricity revenue											
Total Service charges - electricity revenue	6	61,394	60,006	64,543	81,519	82,400	82,400	82,400	91,824	95,405	99,126
Less Revenue Foregone (in excess of 50 kwh per indigent household per month)		-	-	-	165	165	165	165	180	187	194
Less Cost of Free Basis Services (50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-	-
Net Service charges - electricity revenue		61,394	60,006	64,543	81,354	82,235	82,235	82,235	91,644	95,219	98,932
Service charges - water revenue											
Total Service charges - water revenue	6	-	-	-	-	-	-	-	-	-	-
Less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-	-
Less Cost of Free Basis Services (6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-	-
Net Service charges - water revenue		-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue											
Total Service charges - sanitation revenue	6	-	-	-	-	-	-	-	-	-	-
Less Revenue Foregone (in excess of free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-	-
Less Cost of Free Basis Services (free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-	-
Net Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue											
Total refuse removal revenue	6	8,767	9,580	8,187	10,383	10,383	10,383	10,383	11,306	11,746	12,205
Total landfill revenue		(1,891)	(1,618)	(1,422)	(750)	(750)	(750)	(750)	(817)	(849)	(882)
Less Revenue Foregone (in excess of one removal a week to indigent households)		-	-	-	-	-	-	-	-	-	-
Less Cost of Free Basis Services (removed once a week to indigent households)		-	-	-	-	-	-	-	-	-	-
Net Service charges - refuse revenue		6,876	7,961	6,765	9,633	9,633	9,633	9,633	10,489	10,896	11,323
Other Revenue by source											
Administrative Handling Fees	2	-	4	-	-	4	4	(9)	-	-	-
Bad Debts Recovered		-	-	-	-	-	-	-	-	-	-
Breakages and Losses Recovered		-	-	-	-	-	-	-	-	-	-
Collection Charges		-	-	-	-	-	-	-	-	-	-
Commission	413	-	138	541	951	70	70	70	76	79	82
Discounts and Early Settlements		-	-	-	-	-	-	-	-	-	-
Incidental Cash Surpluses	23	-	9	6	-	-	-	(18)	-	-	-
Inspection Fees		-	-	-	-	-	-	-	-	-	-
Registration Fees		-	-	-	-	-	-	-	-	-	-
Staff Recoveries	178	-	277	189	-	-	-	(121)	-	-	-
Request for Information		-	-	-	-	-	-	-	-	-	-
Insurance Refund		-	-	-	-	-	-	-	-	-	-
Sale of Property		-	-	-	-	-	-	-	-	-	-
Merchandising, Jobbing and Contracts		-	-	-	-	-	-	-	-	-	-
Bursary Repayment		-	-	-	-	-	-	-	-	-	-
Recovery Infrastructure Maintenance		-	-	-	-	-	-	-	-	-	-
Skills Development Levy Refund		-	-	-	-	-	-	-	-	-	-
Arbor City Awards Competition		-	-	-	-	-	-	-	-	-	-
Other Revenue	208	-	469	336	996	1,066	1,066	(305)	1,083	1,125	1,169
Total 'Other' Revenue	1	823	897	1,072	1,947	1,140	1,140	(384)	1,159	1,204	1,251
EXPENDITURE ITEMS:											
Employee related costs											
Basic Salaries and Wages	2	78,103	87,358	91,693	87,322	87,322	87,322	56,448	95,877	99,616	103,501
Pension and UIF Contributions		13,342	19,921	25,857	20,646	20,646	20,646	13,518	20,063	20,845	21,658
Medical Aid Contributions		11,191	7,367	8,350	9,226	9,226	9,226	5,073	8,843	9,188	9,546
Overtime		-	-	-	-	-	-	-	-	-	-
Performance Bonus		2,777	5,960	6,458	7,819	7,819	7,819	4,701	15,551	16,158	16,788
Motor Vehicle Allowance		8,770	9,579	9,015	9,633	9,633	9,633	5,182	8,405	8,733	9,074
Cellphone Allowance		602	719	482	516	516	516	280	545	567	589
Housing Allowances		165	326	262	292	292	292	172	279	290	301
Other benefits and allowances		12,437	863	971	11,033	11,033	11,033	587	1,333	1,385	1,439
Payments in lieu of leave		2,728	826	3,316	1,501	1,501	1,501	780	-	-	-
Long service awards		327	1,147	-	-	-	-	-	-	-	-
Post-retirement benefit obligations		-	-	-	-	-	-	-	-	-	-
sub-total	4	130,442	133,864	146,404	147,988	147,988	147,988	86,841	150,897	156,782	162,897
Less: Employees costs capitalised to PPE		-	-	-	-	-	-	-	-	-	-
Total Employee related costs	1	130,442	133,864	146,404	147,988	147,988	147,988	86,841	150,897	156,782	162,897

KZN266 Ulundi - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept)

Description	Ref	Vote 1 - Executive & Council	Vote 2 - Finance and Admin	Vote 3 - Internal Audit	Vote 4 - Community and Social Services	Vote 5 - Sport & Recreation	Vote 6 - Public Safety	Vote 7 - Housing	Vote 8 - Health	Vote 9 - Planning & Development	Vote 10 - Road Transport	Vote 11 - Energy Sources	Vote 12 - Waste Water Management	Vote 13 - Waste Management	Vote 14 - Other	Vote 15 - Finance and Admin2	Total
R thousand																	
1																	
Revenue By Source																	
Property rates			104,212														104,212
Service charges - electricity revenue												91,644					91,644
Service charges - water revenue																	
Service charges - sanitation revenue																	
Service charges - refuse revenue			(817)											11,305			10,489
Rental of facilities and equipment			1,722														1,722
Interest earned - external investments			1,209														1,209
Interest earned - outstanding debtors			1,900							105							2,005
Dividends received																	
Fines, penalties and forfeits			4,000														4,000
Licences and permits											3,942						3,942
Agency services																	
Other revenue			185,883		1,977							5,005					192,865
Transfers and subsidies			191		99		817				53						1,159
Gains																	
Total Revenue (excluding capital transfers and contributions)			298,300		2,077		817			158	3,942	96,649		11,306			413,248
Expenditure By Type																	
Employee related costs		2,615	52,269	9,841	19,374	178	36,803			8,548		20,287		984			150,897
Remuneration of councillors		17,102															17,102
Debt impairment																	
Depreciation & asset impairment		5,444	38,869														42,314
Finance charges																	
Bulk purchases - electricity												87,697					87,697
Inventory consumed		404	3,564			500				1,494			2,722		1,500	114	10,299
Contracted services		2,122	4,308	106	2,218	261	7,150	849		7,169	15,953	9,183	3,822	7,680	654		61,460
Transfers and subsidies		500					3,000										3,500
Other expenditure		5,106	22,785	75	500		1,191			637		1,719	10	392	255	4,283	36,953
Losses																	
Total Expenditure																	410,222
Surplus(Deficit)																	3,026
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)																	
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)			32,489														32,489
Transfers and subsidies - capital (in-kind - all)																	
Surplus(Deficit) after capital transfers & contributions			330,789		2,077		817			158	3,942	96,649		11,306			35,514

1. Departmental columns to be based on municipal organisation structure

KZN266 Ulundi - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand												
Provide quality basic services and infrastructure	Provision of electricity, waste removal			85,046	86,447	130,921	104,131	116,680		111,434	117,109	118,338
Economic growth and development that leads to sustainable job creation	Facilitating the use of labour intensive approaches in the delivery of services and building infrastructure			85,046	86,447	130,921	104,131	116,680		111,434	117,109	118,338
Foster Batho Pele through caring, accessible and accountable services.	Optimising effective community participation in the ward committee system and the implementation of Batho Pele in the revenue management strategy			85,046	86,447	130,921	104,131	116,680		111,434	117,109	118,338
Promote sound governance and financial sustainability	Publish the outcome of all tenders and to implement the infrastructure renewal strategy and repairs and maintenance plan			85,046	86,447	130,921	104,131	116,680		111,434	117,109	118,338
Allocations to other priorities			2									
Total Revenue (excluding capital transfers and contributions)			1	340,183	345,787	523,683	416,522	466,721	-	445,737	468,434	473,352
References												
1. Total revenue must reconcile to Table A4 Budgeted Financial Performance (revenue and expenditure)												
2. Balance of allocations not directly linked to an IDP strategic objective												
check op revenue balance				(6,878)	(6,734)	(28,974)	0	(0)	(466,721)	0	(0)	(0)

KZN266 Ulundi - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand												
	A long and healthy life for all South Africans	A		282,106	189	6,287	7,620	13,376		8,590	8,276	8,599
	An efficient, competitive and responsive economic infrastructure network	B		282,106	189	6,287	7,620	13,376		8,590	8,276	8,599
	An efficient, effective and development-oriented public service	C		282,106	189	6,287	7,620	13,376		8,590	8,276	8,599
TEST	A long and healthy life for all South Africans	D		282,106	189	6,287	7,620	13,376		8,590	8,276	8,599
		E										
		F										
		G										
		H										
		I										
		J										
		K										
		L										
		M										
		N										
		O										
		P										
Allocations to other priorities			3									
Total Capital Expenditure			1	1,128,423	754	25,147	30,481	53,505	-	34,361	33,103	34,394

References
 1. Total capital expenditure must reconcile to Budgeted Capital Expenditure
 2. Goal code must be used on Table SA36
 3. Balance of allocations not directly linked to an IDP strategic objective check capital balance

(0) (0) (0) (0) 0 (53,505) 0 (0) (0)

KZN266 Ulundi - Entities measurable performance objectives

Description	Unit of measurement	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Entity 1 - (name of entity)										
<i>Insert measure/s description</i>										
Entity 2 - (name of entity)										
<i>Insert measure/s description</i>										
Entity 3 - (name of entity)										
<i>Insert measure/s description</i>										
And so on for the rest of the Entities										

1. Include a measurable performance objective as agreed with the parent municipality (MFMA s87(5)(d))
2. Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

KZN266 Ulundi Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2017/18			2018/19			2019/20			Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24						
Funding measures																		
Cash/equivalents at the year end - R000	18(1)(b)	1	22	8	23	387,978	1,232	1,232	145,012	9,866	10,263	14,413						
Cash + investments at the year end less applications - R000	18(1)(b)	2	(142,025)	(163,420)	(175,653)	(61,031)	(37,690)	(37,690)	138,683	(36,016)	(29,627)	(45,476)						
Cash year end/monthly employee/supplier payments	18(1)(b)	3	0.0	0.0	0.0	19.5	0.0	0.0	8.4	0.4	0.4	0.5						
Surplus/(Deficit) excluding depreciation offsets: R000	18(1)	4	(16,637)	(23,312)	163,954	103,494	73,963	73,963	(246,034)	35,514	42,213	30,509						
Service charge rev % change - macro CPI-X Target exclude	18(1)(a)(2)	5	N.A.	(23.5%)	35.4%	(11.2%)	(3.0%)	(6.0%)	1.3%	(2.1%)	(2.1%)							
Cash receipts % of Ratepayer & Other revenue	18(1)(a)(2)	6	0.0%	0.0%	0.0%	85.5%	77.0%	77.0%	0.0%	85.9%	85.9%	85.9%						
Debt Impairment expense as a % of total billable revenue	18(1)(a)(2)	7	10.1%	4.2%	4.1%	0.0%	0.4%	0.4%	(0.3%)	0.0%	0.0%	0.0%						
Capital payments % of capital expenditure	18(1)(c)	8	0.0%	0.0%	0.0%	0.0%	0.0%	92.3%	92.3%	100.0%	100.0%	100.0%						
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)(c)	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%						
Grants % of Govt. legislated/granted allocations	18(1)(a)	10								0.0%	0.0%	0.0%						
Current consumer debtors % change - inc/(dec)	18(1)(a)	11	N.A.	(10.6%)	46.2%	(40.0%)	67.3%	0.0%	217.9%	6.0%	3.9%	3.9%						
Long term receivables % change - inc/(dec)	18(1)(a)	12	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%						
R&M % of Property Plant & Equipment	20(1)(iv)	13	0.0%	0.5%	0.0%	0.3%	0.0%	0.0%	0.2%	1.0%	1.0%	1.0%						
Asset renewal % of capital budget	20(1)(iv)	14	98.5%	0.0%	0.0%	0.0%	4.7%	4.7%	0.0%	7.3%	0.9%	0.9%						

References

- Positive cash balances indicative of minimum compliance - subject to 2
- Deduct cash and investment applications (defined) from cash balances
- Indicative of sufficient liquidity to meet average monthly operating payments
- Indicative of funded operational requirements
- Indicative of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
- Realistic average cash collection forecasts as % of annual billed revenue
- Realistic average increase in debt impairment (doubtful debt) provision
- Indicative of planned capital expenditure level & cash payment timing
- Indicative of compliance with borrowing only for the capital budget - should not exceed 100% unless refinancing
- Substantiation of National/Provincial allocations included in budget
- Indicative of realistic current arrears debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
- Indicative of realistic long term arrears debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
- Indicative of a credible allowance for repairs & maintenance of assets - functioning assets revenue protection
- Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as % of total capital projects - detailed capital plan) - functioning assets revenue protection

Supporting indicators

Description	MFMA section	Ref	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
% inc/ total service charges (incl prop rates)	18(1)(a)		2.5%	41.4%	(5.2%)	3.0%	0.0%	0.0%	7.3%
% inc/ Property Tax	18(1)(a)		5.5%	75.1%	(23.8%)	4.9%	0.0%	0.0%	3.8%
% inc/ Service charges - electricity revenue	18(1)(a)		(2.3%)	7.6%	26.0%	1.1%	0.0%	0.0%	11.4%
% inc/ Service charges - water revenue	18(1)(a)		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% inc/ Service charges - sanitation revenue	18(1)(a)		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% inc/ Service charges - refuse revenue	18(1)(a)		15.8%	(15.0%)	42.4%	0.0%	0.0%	0.0%	8.9%
% inc/ in	18(1)(a)		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total billable revenue	18(1)(a)		135,630	139,241	198,855	186,692	192,288	192,288	192,288
Service charges	18(1)(a)		135,630	139,241	198,855	186,692	192,288	192,288	192,288
Property rates	18(1)(a)		67,559	71,274	125,546	95,705	100,430	100,430	100,430
Service charges - electricity revenue	18(1)(a)		61,394	60,006	64,543	81,354	82,235	82,235	82,235
Service charges - water revenue	18(1)(a)		-	-	-	-	-	-	-
Service charges - sanitation revenue	18(1)(a)		-	-	-	-	-	-	-
Service charges - refuse revenue	18(1)(a)		6,676	7,961	6,765	9,633	9,633	9,633	9,633
Service charges - other	18(1)(a)		-	-	-	-	-	-	-
Rental of facilities and equipment	18(1)(a)		1,445	1,164	997	1,582	1,303	1,303	(575)
Capital expenditure excluding capital grant funding	18(1)(a)		1,110,082	989	1,235	5,552	5,494	5,494	(22,688)
Cash receipts from ratepayers	18(1)(a)		-	-	-	165,897	153,165	153,165	-
Ratepayer & Other revenue	18(1)(a)		150,073	146,440	202,165	193,841	198,841	198,841	-
Change in consumer debtors (current and non-current)	18(1)(a)		(26,550)	(7,116)	27,651	(34,989)	318	318	197,726
Operating and Capital Grant Revenue	18(1)(a)		186,193	205,351	220,475	221,471	287,580	287,580	(196,870)
Capital expenditure - total	20(1)(iv)		1,128,423	754	25,147	30,481	53,505	53,505	25,123
Capital expenditure - renewal	20(1)(iv)		1,111,543	-	-	-	2,500	2,500	-

Supporting benchmarks

Description	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
Growth guideline maximum	6.0%	8.0%	6.0%	5.0%	6.0%	6.0%	6.0%
CPI guideline	4.3%	3.9%	4.6%	5.0%	5.0%	5.0%	5.4%
DORA operating grants total MFY	-	-	-	-	-	-	-
DORA capital grants total MFY	-	-	-	-	-	-	-
Provincial operating grants	-	-	-	-	-	-	-
Provincial capital grants	-	-	-	-	-	-	-
District Municipality grants	-	-	-	-	-	-	-
Total gazetted/advised national, provincial and district grants	-	-	-	-	-	-	-
Average annual collection rate (arrears inclusive)	-	-	-	-	-	-	-

DORA operating

Description	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
List operating grants	-	-	-	-	-	-	-

DORA capital

Description	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
List capital grants	-	-	-	-	-	-	-

Trend

Description	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
Change in consumer debtors (current and non-current)	(26,550)	(7,116)	27,651	191,622	40,606	3,631	3,772

Description	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
Total Operating Revenue	316,389	316,186	521,757	385,809	421,385	421,385	19,945
Total Operating Expenditure	363,698	375,833	389,063	313,028	392,758	392,758	237,357
Operating Performance Surplus/(Deficit)	(47,309)	(59,647)	132,694	72,781	28,627	28,627	(217,413)
Cash and Cash Equivalents (30 June 2021)							9,866
Revenue							
% increase in Total Operating Revenue		(0.1%)	65.0%	(28.1%)	9.2%	0.0%	(95.3%)
% increase in Property Rates Revenue		5.5%	76.1%	(23.8%)	4.9%	0.0%	0.0%
% increase in Electricity Revenue		(2.3%)	7.6%	26.0%	1.1%	0.0%	1.1%
% increase in Property Rates & Services Charges		2.5%	41.4%	5.2%	3.0%	0.0%	0.0%
Expenditure							
% increase in Total Operating Expenditure		3.3%	3.5%	(19.5%)	25.5%	0.0%	(36.6%)
% increase in Employee Costs		2.6%	9.4%	1.1%	0.0%	0.0%	(41.3%)
% increase in Electricity Bulk Purchases		11.8%	8.1%	(89.9%)	116,998.4%	0.0%	(5.3%)
Average Cost Per Budgeted Employee Position (Remuneration)			438334.7485	458166.6987			544754.8014
Average Cost Per Councilor (Remuneration)			363822.2979	407419.1489			383868.5532
R&M % of PPE	0.0%	0.5%	0.0%	0.3%	0.0%	0.0%	1.0%
Asset Renewal and R&M as a % of PPE	275.0%	1.0%	0.0%	0.0%	1.0%	1.0%	1.0%
Debt Impairment % of Total Billable Revenue	10.1%	4.2%	4.1%	0.0%	0.4%	0.4%	(0.3%)
Capital Revenue							
Internally Funded & Other (R000)	1,110,082	989	1,235	1,594	5,494	5,494	5,494
Borrowing (R000)	-	-	-	-	-	-	-
Grant Funding and Other (R000)	18,341	(235)	23,912	24,869	48,011	48,011	48,011
Internally Generated funds % of Non Grant Funding	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Borrowing % of Non Grant Funding	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grant Funding % of Total Funding	1.6%	(31.1%)	95.1%	94.0%	89.7%	89.7%	73.5%
Capital Expenditure							
Total Capital Programme (R000)	1,128,423	754	25,147	30,481	53,505	53,505	53,505
Asset Renewal	1,111,543	-	-	373	2,873	2,873	2,873
Asset Renewal % of Total Capital Expenditure	98.5%	0.0%	0.0%	1.4%	5.4%	5.4%	5.4%
Cash							
Cash Receipts % of Rate Payer & Other	0.0%	0.0%	0.0%	85.5%	77.0%	77.0%	0.0%
Cash Coverage Ratio	0	0	0	0	0	0	0
Borrowing							
Credit Rating (2009/10)							0
Capital Charges to Operating	1.5%	2.9%	3.8%	0.0%	0.4%	0.4%	(0.9%)
Borrowing Receipts % of Capital Expenditure	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Reserves							
Surplus/(Deficit)	(142,025)	(163,420)	(175,653)	(61,031)	(37,690)	(37,690)	139,683
Free Services							
Free Basic Services as a % of Equitable Share	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Free Services as a % of Operating Revenue (excl. operational transfers)	(2.3%)	(2.3%)	(4.4%)	1.0%	0.1%	0.1%	0.1%

High Level Outcome of Funding Compliance

Description	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
Total Operating Revenue	316,389	316,186	521,757	385,809	421,385	421,385	19,945
Total Operating Expenditure	363,698	375,833	389,063	313,028	392,758	392,758	237,357
Surplus/(Deficit) Budgeted Operating Statement	(47,309)	(59,647)	132,694	72,781	28,627	28,627	(217,413)
Surplus/(Deficit) Considering Reserves and Cash Backing	(142,025)	(163,420)	(175,653)	(61,031)	(37,690)	(37,690)	139,683
MTREF Funded (1) / Unfunded (0)	15	0	0	0	0	1	0
MTREF Funded ✓ / Unfunded ✗	15	x	x	x	x	x	x

References

- Subject to figures provided in Schedule.

KZN266 Ulundi - Supporting Table SA11 Property rates summary

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Valuation:	1									
Date of valuation:										
Financial year valuation used								43282		
Municipal by-laws s6 in place? (Y/N)	2							Yes		
Municipal/assistant valuer appointed? (Y/N)								Yes		
Municipal partnership s38 used? (Y/N)										
No. of assistant valuers (FTE)	3							1		
No. of data collectors (FTE)	3							8		
No. of internal valuers (FTE)	3							no		
No. of external valuers (FTE)	3							1		
No. of additional valuers (FTE)	4							1		
Valuation appeal board established? (Y/N)								Yes		
Implementation time of new valuation roll (mths)								12		
No. of properties	5							7,700		
No. of sectional title values	5									
No. of unreasonably difficult properties s7(2)										
No. of supplementary valuations								1		
No. of valuation roll amendments										
No. of objections by rate payers								4		
No. of appeals by rate payers								-		
No. of successful objections	8									
No. of successful objections > 10%	8							-		
Supplementary valuation										
Public service infrastructure value (Rm)	5							-		
Municipality owned property value (Rm)								30		
Valuation reductions:										
Valuation reductions-public infrastructure (Rm)										
Valuation reductions-nature reserves/park (Rm)										
Valuation reductions-mineral rights (Rm)										
Valuation reductions-R15,000 threshold (Rm)										
Valuation reductions-public worship (Rm)										
Valuation reductions-other (Rm)										
Total valuation reductions:										
Total value used for rating (Rm)	5									
Total land value (Rm)	5									
Total value of improvements (Rm)	5									
Total market value (Rm)	5									
Rating:										
Residential rate used to determine rate for other categories? (Y/N)										
Differential rates used? (Y/N)	5									
Limit on annual rate increase (s20)? (Y/N)										
Special rating area used? (Y/N)										
Phasing-in properties s21 (number)										
Rates policy accompanying budget? (Y/N)										
Fixed amount minimum value (R'000)										
Non-residential prescribed ratio s19? (%)										
Rate revenue:										
Rate revenue budget (R'000)	6									
Rate revenue expected to collect (R'000) -	6									
Expected cash collection rate (%)										
Special rating areas (R'000)	7									
Rebates, exemptions - indigent (R'000)										
Rebates, exemptions - pensioners (R'000)										
Rebates, exemptions - bona fide farm. (R'000)										
Rebates, exemptions - other (R'000)										
Phase-in reductions/discounts (R'000)										
Total rebates,exemptns,reductns,discs (R'000)										

References

1. All numbers to be expressed as whole numbers except FTEs and Rates in the Rand
2. To give effect to rates policy
3. Full Time Equivalent (FTE) should be expressed to one decimal place and takes into account full time and part time staff
4. Required to implement new system (FTE)
5. Provide relevant information for historical comparisons. Must reconcile to the total of Table SA12
6. Current and budget year must reconcile to Table A4 Budgeted Financial Performance (revenue and expenditure)
7. Included in rate revenue budget
8. In favour of the rate-payer

